Odisha Higher Education Program for Excellence & Equity

Satisfaction Survey 2018-19 Report

Rayagada Autonomous College, Rayagada





Government of Odisha

Rayagada Autonomous College, Rayagada Satisfaction Survey 2018-19 Report

The Higher Education Department conducted a large-scale satisfaction survey through the World Bank funded OHEPEE project during February-March 2019. The activity consisted of two surveys, one each for undergraduate students and faculty members. A sample of at least 5% of the students and 60% of the faculty from the colleges funder under OHEPEE responded to the survey. The objective of this activity is to identify self-perceived satisfaction levels of students and faculty members, and to use the findings for better management by the college authority.

This report highlights the findings of the two satisfaction surveys - undergraduate students and faculty - conducted at your institution. The Higher Education Department hopes that this information will improve the quality of your college-level activities and programmes to result in sustained higher satisfaction levels of students and faculty at your institution.

Sections:

The satisfaction survey data from your college is presented in three sections:

1. Sample Demographics:

Basic profile of the respondents.

2. Student/Faculty Satisfaction Ratings:

UG students/Faculty satisfaction ratings for their respective domains.

3. Student/Faculty Opinion on Key Institutional Areas:

UG students/Faculty opinion on the respective domains.

Rayagada Autonomous College, Rayagada

Student Satisfaction Survey 2018-19 Findings

Survey findings - Summary:

(Note: All the scores below are mathematical averages for the selected question items and excludes the 'not applicable cases', unless noted otherwise. The percentages are rounded off to the nearest whole number.)

1. Respondent Profile:

There were 151 undergraduate respondents from your college. Of these, 45% was female. The respondents were distributed across the streams as 36% from Arts, 44% from Science and 21% from Commerce, and across the year of study as 45% from 1st year, 50% from 2nd year and 5% from 3rd year. While, 70% have reported that they are eligible for scholarship, only 59% of the eligible students receive it. The common reason for not receiving the scholarship is lack of awareness of the procedure to apply for the scholarship.

2. Satisfaction Ratings:

The domains of Infrastructure and Teaching & Learning were rated by the respondents on a scale of 'Terrible or Very Poor', 'Unsatisfactory', 'Neutral', 'Satisfactory' and 'Excellent'. This scale is scored from 0 to 4, with 0 corresponding to 'Terrible or Very Poor' and 4 corresponding to 'Excellent'.

Infrastructure:

Out of the seven infrastructural services/facilities, 5 are rated to be between Neutral and Satisfactory and 2 are rated to be between Unsatisfactory and Neutral. Of these, "Sports facilities" has the highest average rating and "Toilet facility" has the lowest average rating. Out of the four laboratory services/facilities, 1 is rated to be at or above Satisfactory and 3 are rated to be between Neutral and Satisfactory. On average, 46% of your students are satisfied with the general infrastructure. Among the students who use laboratories, 69% are satisfied with the lab infrastructure.

Teaching-Learning Processes & Activities:

Out of the nine teaching-learning processes/activities, 2 are rated to be at or above Satisfactory and 7 are rated to be between Neutral and Satisfactory. Of these, "Teachers staying up-to-date in their subject knowledge" has the highest average rating and "Handholding like special classes, soft skills and communication skills classes organized for students who need extra academic support" has the lowest average rating. Out of the three teaching-learning processes/activities applicable to SC/ST/OBC students, 3 are rated to be between Neutral and Satisfactory, with the lowest rating given to "Tutorial classes / Remedial teaching". On average, 66% of your students are satisfied with the general teaching-learning activities/processes.

3. Student Opinion on Key Institutional Areas:

College Culture:

88% of your students agreed that male and female students were treated equally at your college, 81% agreed that there is no caste-based discrimination, 77% agreed that teaching faculty have encouraging and supportive attitude, 64% agreed that your college management actively listens to students' opinion and views and 54% agreed that there are mechanisms at your college to address their complaints and concerns.

<u>Teaching & Learning Process - Classroom Teaching:</u>

82% of your students reported that over 70% of the syllabus was covered in the class last year, 59% that teachers informed them usually or everytime about the expected course outcomes, 87% that teachers explained the concepts satisfactorily or better, 66% that teachers are sometimes or always effective in their communication, 60% that teacher's approach to teaching is very good or excellent, and 59% that teachers use student-centric teaching methods moderately or more.

<u>Teaching & Learning Process – Evaluation & Assessment:</u>

79% of your students are of the view that the internal evaluation process by the teachers is usually or always fair.

<u>Teaching & Learning Process – Extracurricular Activities:</u>

64% of your students felt that the college takes at least moderate effort to engage students in improving the quality of teaching-learning process.

<u>Teaching & Learning Process - Overall Student Development:</u>

61% of your students agreed that your college provides technical learning opportunities through guest lectures, field visits etc., 61% that your college provides learning and growth opportunities to improve soft skills, and 59% felt that teachers are able to identify their weaknesses and help them overcome them usually or everytime. Also, 26% have used computer in the college computer laboratory.

<u>Teaching & Learning Process - Language:</u>

62% of your students reported that their teachers teach in English, and 82% write their exam in English. 86% have expressed their preference to be taught in English.

<u>Teaching & Learning Process - Course Options & Readings:</u>

66% of your students reported that they read over 75% of class-notes, 61% that they read over 75% of textbooks, and 40% that they read over 75% of reference material.

<u>Teaching & Learning Process - Logistics:</u>

25% of students reported that their classes begin at 10 AM or later, and 60% that their classes end at 2 PM or earlier.

Survey Findings - Tables

Section 1: Sample Demographics

Total Sample Size	151

Table 1.1	Table 1.1: Distribution of Sample Respondents								
Gender Stream Year of Study							у		
Female	Male	Arts	Commerce	nmerce Science 1st Year 2nd Year 3rd Year (2018-19) (2017-18) (2016-17					
68	83	54	31	66	68	75	8		
45%	55%	36%	21%	44%	45%	50%	5%		

Table 1.	Table 1.2: Scholarships									
a. Are you eligible for scholarship? b. If eligible, are you getting scholarship?										
Yes	No	Yes	No							
106	45	63	43	Not aware of procedure						
70%	30%	59%	41%							

Section 2: Student Satisfaction Ratings

Scoring: 0 - Terrible or Very Poor, 1 - Unsatisfatory, 2 - Neutral, 3- Satisfactory, 4 - Excellent

Table 2.1: Infrastructure - (able 2.1: Infrastructure - General								
Infrastructure Services/Facilities	Terrible or Very Poor	Unsatisfacto ry	Neutral	Satisfactory	Excellent	Not Applicable	Average Score		
a Cuanta facilitica	6	19	22	56	44	4	2.77		
a. Sports facilities	4%	13%	15%	37%	29%	3%	2.//		
b. Hostel facility	16	27	25	29	24	30	2.15		
D. HOSter facility	11%	18%	17%	19%	16%	20%	2.15		
c. Access to computers for preparing assignments,	20	14	29	33	36	19	2.39		
knowledge etc.	13%	9%	19%	22%	24%	13%			
d. Toilet facility	43	34	24	29	16	5	1.60		
u. Tonet facility	28%	23%	16%	19%	11%	3%	1.00		
- Dairdin - contact for ditte	42	19	24	33	26	7	1.00		
e. Drinking water facility	28%	13%	16%	22%	17%	5%	1.88		
f Classification that comme	14	22	30	45	39	1	2.40		
f. Cleanliness in the campus	9%	15%	20%	30%	26%	1%	2.49		
a Institutional library	7	25	39	47	31	2	2.47		
g. Institutional library	5%	17%	26%	31%	21%	1%	2.47		

Table 2.2: Infrastructure - Laboratory								
Laboratory Services/Facilities	Terrible or Very Poor	Unsatisfacto ry	Neutral	Satisfactory	Excellent	Not Applicable	Average Score	
a. Adequacy of help in lab	4	11	23	43	32	38	2.70	
experiments	3%	7%	15%	28%	21%	25%	2.78	
b. Good working condition of	9	4	32	38	33	35	2.71	
lab equipment	6%	3%	21%	25%	22%	23%	2./1	
c. Sufficiency of time allocation for lab	4	10	19	37	44	37	2.94	
experiments	3%	7%	13%	25%	29%	25%		
d. Access and working hours	8	4	15	48	53	23	3.05	
	5%	3%	10%	32%	35%	15%	3.03	

Table 2.3: Teaching Learnin	ıg Processes	and Activition	es				
Teaching Learning Processes and Activities	Terrible or Very Poor	Unsatisfacto ry	Neutral	Satisfactory	Excellent	Not Applicable	Average Score
a. Course syllabus covered at an even pace in the last	7	8	27	60	43	6	2.86
semester	5%	5%	18%	40%	28%	4%	
b. Teachers' competence and skills	5	6	23	56	56	5	3.04
	3%	4%	15%	37%	37%	3%	
c. Teachers staying up-to- date in their subject	2	5	18	53	70	3	3.24
knowledge	1%	3%	12%	35%	46%	2%	
d. Proper alignment of theory and practical classes	7	12	23	40	56	13	2.91
	5%	8%	15%	26%	37%	9%	
e. Help /guidance provided by my teacher outside the	5	14	27	45	53	7	2.88
classroom last semester	3%	9%	18%	30%	35%	5%	

f. Number of elective courses available to suit my learning	5	7	32	60	36	11	2.82
requirement	3%	5%	21%	40%	24%	7%	
g. Handholding like special classes, soft skills and communication skills classes organized for students who need extra academic support	19	17	24	47	32	12	2.40
	13%	11%	16%	31%	21%	8%	
h. Provision of mentoring provided by concerned faculty for the students who need extra academic support	12	21	33	46	32	7	2.45
	8%	14%	22%	30%	21%	5%	
i. The overall quality of teaching-learning in my	5	7	25	63	47	4	2.95
college	3%	5%	17%	42%	31%	3%	

Table 2.4: Teaching Learning Processes and Activities for SC/ST/OBC students									
Teaching Learning Processes and Activities	Terrible or Very Poor	Unsatisfacto ry	Neutral	Satisfactory	Excellent	Not Applicable	Average Score		
a. Tutorial classes /	18	19	18	31	14	51	2.04		
Remedial teaching	12%	13%	12%	21%	9%	34%	2.04		
b. Guidance and counseling	10	16	22	38	23	42	2.44		
	7%	11%	15%	25%	15%	28%	2.44		
c. Scholarship	14	15	17	35	25	45	2.40		
	9%	10%	11%	23%	17%	30%	2.40		

Section 3: Student Opinion on Key Institutional Areas

College Culture						
Table 3.1: Support & Attitud	le towards S	tudents				
Statement	Strongly Disagree	Disagree	Neutral	Agree	Strongly Agree	Average Score
a. Male and female students are treated equally at my college.	2	5	11	97	36	3.06
	1%	3%	7%	64%	24%	
b. There is no discrimination on the basis of caste at my	2	13	14	88	34	2.92
college.	1%	9%	9%	58%	23%	
c. The teaching faculties have an encouraging and	0	7	27	79	38	2.98
supportive attitude.	0%	5%	18%	52%	25%	
d. My college actively listens to students' opinions/	4	18	33	71	25	2.63
suggestions.	3%	12%	22%	47%	17%	
e) There are mechanisms provided by my college to address any complaints or	13	23	33	70	12	2.30
concerns that I have.	9%	15%	22%	46%	8%	

Teaching	& I.e	arnina	Process
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Teuching & Learning Frocess					
Table 3.2: Classroom Teaching					
a. How much of the syllabus was covered	Below 30%	30 to 54%	55 to 69%	70 to 84%	85 to 100%
in the class last year?	4	5	18	58	66
	3%	3%	12%	38%	44%
b. How well teachers explained the concept in the classes?	Won't teach at all	Indifferentl y	Poorly	Satisfactoril y	Thoroughly
	5	5	9	109	23
	3%	3%	6%	72%	15%
c. How well teachers were able to communicate?	Very Poorly	Generally Ineffective	Just Satisfactoril y	Sometimes Effective	Always Effective
	1	16	35	35	64
	1%	11%	23%	23%	42%
d. How is the teachers' approach to	Poor	Fair	Good	Very Good	Excellent
teaching?	1	10	50	46	44
	1%	7%	33%	30%	29%
e. How often teachers inform students about their expected competencies, course outcomes and program outcomes?	Never	Rarely	Occasionally /Sometimes	Usually	Every time
course outcomes and program outcomes.	15	19	28	41	48
	10%	13%	19%	27%	32%
f. To what extent teachers use student centric methods, such as experimental learning, participative learning and problem solving methodologies for	Not at all	Very little	Some what	Moderate	To a great extent
	10	34	18	57	32
enhancing learning experiences?	7%	23%	12%	38%	21%

Table 3.3: Evaluation & Assessment					
a. How fair is the internal evaluation process by the teachers?	Unfair	Usually Unfair	Sometimes Unfair	Usually Fair	Always Fair
	7	6	19	54	65
	5%	4%	13%	36%	43%

Table 3.4: Extra-Curricular Activities									
a. To what extent does the college make efforts to inculcate soft skills, life skills	Not at all	Very little	Some what	Moderate	To a great extent				
and employability skills helping students be better prepared for the world of work?	10	22	33	56	30				
	7%	15%	22%	37%	20%				

Table 3.5: Student Engagement								
a. To what extent does the college make effort to engage students in the	Not at all	Very little	Somewhat	Moderate	To a great extent			
monitoring, review and improve quality	8	27	20	54	42			
of the teaching learning process?	5%	18%	13%	36%	28%			

Table 3.6: Overall Student Development	t				
a. The institution provides many opportunities to learn and grow in	Strongly Disagree	Disagree	Neutral	Agree	Strongly Agree
technical areas and skills through guest	11	14	34	68	24
lectures, field/industry visits etc.	7%	9%	23%	45%	16%
b. The institution provides many opportunities to learn and grow in soft	Strongly Disagree	Disagree	Neutral	Agree	Strongly Agree
skills like communication, teamwork,	9	18	32	62	30
leadership, personal development etc.	6%	12%	21%	41%	20%
c. Teachers are able to identify your weaknesses and help you to overcome them.	Never	Rarely	Occasionally /Sometimes	Usually	Every time
them.	11	34	17	39	50
	7%	23%	11%	26%	33%
d. Have you used computer in computer laboratory in last year?	Yes	No	Not Applicable		
	40	101	10		
	26%	67%	7%		

Table 3.7: Language			
a. Other than language papers, in which language do	English	Odia	Hindi
teachers teach in the class?	93	50	8
	62%	33%	5%
b. Other than language	English	Odia	Hindi
papers, in which language do you write answers in the	124	22	5
examinations?	82%	15%	3%
c. Do you prefer being taught	Yes	No	
in English?	130	21	
	86%	14%	

Table 3.8: Course Options & Readings										
a. What % of the course	25%	50%	75%	100%						
content do you read from class notes?	8	44	63	36						
	5%	29%	42%	24%						
b. What % of the course	25%	50%	75%	100%						
content do you read from	15	44	51	41						
text books?	10%	29%	34%	27%						
c. What % of the course	25%	50%	75%	100%						
content do you read from reference books/printed	39	51	30	31						
materials?	26%	34%	20%	21%						

Table 3.9: Logistics					
a. What is the time of starting of theory classes?	7:00 to 7:59 AM	8:00 to 8:59 AM	9:00 to 9:59 AM	10:00 to 10:59 AM	After 11:00 AM
	43	55	15	35	3
	28%	36%	10%	23%	2%
b. What time do theory classes get over?	1:00 to 1:59 PM	2:00 to 2:59 PM	3:00 to 3:59 PM	4:00 to 4:59 PM	After 5 PM
g	91	45	0	1	0
	60%	30%	0%	1%	0%

Rayagada Autonomous College, Rayagada Faculty Satisfaction Survey 2018-19 Findings

Survey findings - Summary:

(Note: All the scores below are mathematical averages for the selected question items and excludes the 'not applicable cases', unless noted otherwise. The percentages are rounded off to the nearest whole number.)

1. Respondent Profile:

There were 36 faculty respondents from your college. Of these, 39% was female. The respondents were distributed across their highest degrees as 56% with Masters, 25% with M.Phil, 17% with PhD and 3% with Post-Doctoral experience. According to rank, 64% are Assistant Professors or Lecturers, 25% are Associate Professors or Readers and 11% are Guest Faculty.

2. Satisfaction Ratings:

The domains of Infrastructure, General Administration and Pedagogy & Research Activity were rated by the respondents on a scale of 'Terrible or Very Poor', 'Unsatisfactory', 'Neutral', 'Satisfactory' and 'Excellent'. This scale is scored from 0 to 4, with 0 corresponding to 'Terrible or Very Poor' and 4 corresponding to 'Excellent'.

Infrastructure:

Out of the eight Infrastructural services/facilities, 5 are rated to be between Neutral and Satisfactory and 3 are rated to be between Unsatisfactory and Neutral. Of these, "Cleanliness in the campus" has the highest average rating and "Drinking water facility" has the lowest average rating. Out of the four Laboratory services/facilities, 4 are rated to be between Neutral and Satisfactory. On average, 48% of your faculty are satisfied with the general infrastructure. Among the faculty who use laboratories, 49% are satisfied with the lab facilities/services.

General Administration:

Out of the ten systems/processes in General Administration, 1 is rated to be at or above Satisfactory and 9 are rated to be between Neutral and Satisfactory. Of these, "Examination system" has the highest average rating and "Application for loans" has the lowest average rating. On average, 62% of your faculty are satisfied with the General Administration.

<u>Pedagogy & Research Activity:</u>

Out of the eight elements in Pedagogy & Research Activity, 1 is rated to be at or above Satisfactory1 is rated to be between Neutral and Satisfactory and 6 are rated to be between Unsatisfactory and Neutral. Of these, "Present CBCS syllabus" has the highest average rating and "College support for Publications" has the lowest average rating. On average, 33% of your faculty are satisfied with Pedagogy & Research Activity.

3. Faculty Opinion on Key Institutional Areas:

Workplace Environment:

92% of your faculty agreed that the workplace environment is collegial and friendly, 86% agreed that there is equal treatment of male and female faculty, 94% agreed that there is no caste-based discrimination, and 72% agreed that there are effective mechanisms provided by the management for grievance redressal of their concerns.

Workload and Support:

78% of your faculty agreed that their workload is reasonable and justified, and 56% agreed that they are satisfied with the additional responsibility given to them other than teaching and research activity.

Governance and Institutional Reforms:

58% of your faculty agreed that they are aware of what is discussed in Governing Body meetings, 69% agreed that they are satisfied with the academic autonomy at your college, 69% agreed that they are satisfied with the financial and managerial autonomy at your college, and 86% agreed that they are satisfied overall with your college.

Survey Findings - Tables

Section 1: Sample Demographics

Total Sample Size	36

Table 1.1: l	Table 1.1: Distribution of Sample Respondents												
Gender Highest Degree Obtained							Rank						
Female	Male	Masters	M.Phil	PhD	Post Doctoral	Asst. Prof. Assoc. Guest or Prof. or Lecturer Reader Faculty							
14	22	20	9	6	1	23	9	4					
39%	61%	56%	25%	17%	3%	64%	25%	11%					

Section 2: Faculty Satisfaction Ratings

Scoring: 0 - Terrible or Very Poor	coring: 0 - Terrible or Very Poor, 1 - Unsatisfatory, 2 - Neutral, 3- Satisfactory, 4 - Excellent										
Table 2.1: Infrastructure - General											
Infrastructure Services/Facilities	Terrible or Very Poor	Unsatisfact ory	Neutral	Satisfactor y	Excellent	Not Applicable	Average Score				
a. Sports facilities	0	4	10	17	5	0	2.64				
a. Sports facilities	0%	11%	28%	47%	14%	0%	2.04				
b. Hostel facility	2	12	12	6	1	3	1.76				
b. Hoster facility	6%	33%	33%	17%	3%	8%	1.70				
c. Toilet Facility	2	12	11	11	0	0	1.86				
	6%	33%	31%	31%	0%	0%	1.00				
d. Drinking water facility	2	15	9	10	0	0	1.75				
d. Dilliking water facility	6%	42%	25%	28%	0%	0%	1./3				
e. Cleanliness in the campus	0	1	7	23	5	0	2.89				
e. Cleaniness in the campus	0%	3%	19%	64%	14%	0%	2.09				
f Institutional library	1	6	9	17	3	0	2.42				
f. Institutional library	3%	17%	25%	47%	8%	0%	2.42				
a Computer Laboratory	1	5	11	15	4	0	2.44				
g. Computer Laboratory	3%	14%	31%	42%	11%	0%	2.44				
h Eagulty common room	1	6	8	17	4	0	2.47				
h. Faculty common room	3%	17%	22%	47%	11%	0%	2.47				

Table 2.2: Infrastructure - Labora	Table 2.2: Infrastructure - Laboratory										
Laboratory Services/Facilities	Terrible or Very Poor	Unsatisfact ory	Neutral	Satisfactor y	Excellent	Not Applicable	Average Score				
a. Adequacy of help in lab experiments	0	10	3	10	2	11	2.16				
	0%	28%	8%	28%	6%	31%	2.10				
b. Good working condition of lab	0	0	20	5	0	11	2.20				
equipment	0%	0%	56%	14%	0%	31%	2.20				
c. Sufficiency of time allocation for	0	4	6	15	0	11	2.44				
lab experiments	0%	11%	17%	42%	0%	31%	2.44				
d. Access and working hours	2	1	5	14	3	11	2.60				
	6%	3%	14%	39%	8%	31%	2.00				

Table 2.3: General Administration	n						
General Administrative System	Terrible or Very Poor	Unsatisfact ory	Neutral	Satisfactor y	Excellent	Not Applicable	Average Score
a. Office orders	2	1	11	22	0	0	2.47
	6%	3%	31%	61%	0%	0%	2.47
b. Increments	3	2	6	22	3	0	2.56
	8%	6%	17%	61%	8%	0%	
c. Leave application	0	2	8	24	2	0	2.72
	0%	6%	22%	67%	6%	0%	2.72
d. Application for loans	2	4	11	8	2	9	2.15
	6%	11%	31%	22%	6%	25%	
e. Admission works	0	1	6	25	2	2	2.02
	0%	3%	17%	69%	6%	6%	2.82
f. Finance and accounts	1	0	11	22	1	1	2.63
	3%	0%	31%	61%	3%	3%	2.63
g. Service records	0	2	16	14	4	0	2.56
	0%	6%	44%	39%	11%	0%	2.50
h. Performance appraisal	2	7	10	13	3	1	2 22
	6%	19%	28%	36%	8%	3%	2.23
i. Salary disbursement	1	6	11	16	1	1	2.20
	3%	17%	31%	44%	3%	3%	2.29
j. Examination system	0	0	2	18	16	0	0 3.20
	0%	0%	6%	50%	44%	0%	3.39

Гable 2.4: Pedagogy and Research Activity										
Elements	Terrible or Very Poor	Unsatisfact ory	Neutral	Satisfactor y	Excellent	Not Applicable	Average Score			
a. Present CBCS syllabus	2	0	0	26	8	0	3.06			
	6%	0%	0%	72%	22%	0%	3.00			
b. Allotted time in the syllabus to offer adequate experimental/practical design and content in the	1	3	6	22	4	0	2.69			
subjects I teach	3%	8%	17%	61%	11%	0%				

c. My involvement in the sponsored research projects and consultancy work during last one	5	7	10	5	0	9	1.56
year	14%	19%	28%	14%	0%	25%	
d. College support for Seminars	3	6	13	11	0	3	1.97
	8%	17%	36%	31%	0%	8%	1.97
e. College support for Paper	5	7	17	4	0	3	1.61
Presentation	14%	19%	47%	11%	0%	8%	1.01
f. College support for Publications	6	11	12	2	0	5	1.32
	17%	31%	33%	6%	0%	14%	1.34
g. College support for Research	6	9	13	2	0	6	1.37
Activities	17%	25%	36%	6%	0%	17%	1.57
h. My college management's efforts to promote industry/corporate- institution interactions	5	8	13	7	0	3	1.67
	14%	22%	36%	19%	0%	8%	

Section 3: Faculty Opinion on Key Institutional Areas

Scoring: 0 - Strongly Disagree, 1 - Disagree, 2 - Neutral, 3 - Agree, 4 - Strongly Agree

Table 3.1: Workplace Environment							
Statement	Strongly Disagree	Disagree	Neutral	Agree	Strongly Agree	Average Score	
a. The workplace environment is collegial and friendly	1	0	2	23	10	3.14	
	3%	0%	6%	64%	28%		
b. There is equal treatment of male and female faculty	1	0	4	19	12	3.14	
	3%	0%	11%	53%	33%		
c. There is no discrimination on the basis of caste	0	0	1	18	16	3.43	
	0%	0%	3%	50%	44%	3.43	
d. There are effective mechanisms provided by the management for grievance redressal of any concerns I have	2	1	7	20	6	2.75	
	6%	3%	19%	56%	17%		

Table 3.2: Workload and Support							
Statement	Strongly Disagree	Disagree	Neutral	Agree	Strongly Agree	Average Score	
a. I am satisfied with the workload as this is reasonable and justified	3	2	3	20	8	2.78	
	8%	6%	8%	56%	22%		
b. I am satisfied with the additional responsibility given to me other than teaching and research activity	3	8	5	12	8	2.39	
	8%	22%	14%	33%	22%		

Table 3.3: Governance and Institutional Reforms							
Statement	Strongly Disagree	Disagree	Neutral	Agree	Strongly Agree	Average Score	
a. I am aware of what is discussed in the Governing Body meetings	2	3	9	16	5	2.54	
	6%	8%	25%	44%	14%		
b. I am satisfied with the amount of academic autonomy at my college	0	4	6	22	3	2.69	
	0%	11%	17%	61%	8%		
c. I am satisfied with the financial and managerial autonomy at my college	1	0	10	22	3	2.72	
	3%	0%	28%	61%	8%		
d. Overall, I am satisfied with my	0	0	5	26	5	2.00	
college	0%	0%	14%	72%	14%	3.00	